

# **An integrative approach to OBL course design for effective implementation**

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# The concept of OBL in our Institute

- Making Learning Explicit
  - Performance-based
  - Evidence-based
  - Learning performed in contexts
  - Learning is more holistic and complex
  - With accountability toward the profession, community, government and stakeholders
  - **Integrative**
- *K. Kennedy (June, 2008). Outcomes Based Learning: Concepts, issues and action. Document drafted for HKIEd.*

# The OBL Course Design

- Adopts a **student-centred approach**
- **Constructive alignment** between learning, teaching and assessment
  
- **Using an “alignment” approach:**
  - - starts with what students are expected to learn
  - - formulates the learning outcome statements (CLOs)
  - - selects appropriate objectives and content
  - - creates the teaching and learning environment
  - - provides learning opportunities and activities
  - - uses multi-tasks assessment

# Integrative Practice I - Linking ILOs – TLAs – ATs

- What do I intend my students to be able to do after taking the course? (ILOs)
- To what standards should they achieve? (Standard)

ILO statement – *what to do and to what levels?*

- How do I supply learning activities that will help them achieve those outcomes? (TLAs)

TLAs – *require students to apply, invent, generate new ideas, diagnose and solve problems*

- *How do I assess the students to see how well they have achieved the standards? (ATs)*

ATs – *tell us how students can use knowledge in academically and professionally appropriate ways.*

*(John Biggs & Catherine Tang, 2007)*

# Integrative Practice II – Mapping CILOs with PILOs

- Strong and coherent **linkage** between CILOs and PILOs
- Drawing up a **matrix** - Programme ILOs and Course ILOs should be checked to avoid overlapping and redundancy of CILOs
- **Curricular components** of course design should be aligned
- CILOs and PILOs should **beckon each other** for alignment and support *Ewell (2006)*
- **PILOs** are derived from the attributes of the ideal graduate, the general aims, requirements of the profession and judgments of the programme committees.
- **CILOs** require constructive alignment of curricular components. We need appropriate verbs to establish level of ILOs

## **Example:**

*One of the major roles of the **OBL Unit** is to assist both the programme committees (i.e. the Bachelor of Education programmes) and the individual teaching staff to develop intended learning outcomes (ILOs).*

## Integrative Practice III - Attempting various forms of TLAs<sup>6</sup>

- Integrates conventional teaching with **innovative teaching strategies**
- Aims to foster **active** and **engaged** learning
- Makes the students **do** the work
- Let students **experience** all sorts of learning
- Encourages write up of post-lesson **reflective journals**

### Examples:

**CHI Dept** - *OBL pilot tutors shared their teaching plan in adopting new teaching methods that they had not used before, e.g. on-line discussions, object probe, 3-min speech on front of the class audience, etc.*

**CCA Dept (Music)** – *OBL pilot tutor used post-lesson reflective writing to evaluate TLAs*

# TLA (1)







在此室內必須  
關上流動電話  
及傳呼機 -  
MOBILE PHONES AND  
PAGER MUST BE  
SWITCHED OFF IN THIS  
ROOM

嚴禁吸煙  
違例罰款 \$5000  
NO SMOKING  
VIOLATOR FINELY \$5000

不准飲食  
NO FOOD/  
DRINK

請於課室活動後  
將已用過的掃把  
放回原處  
ALL WASTE MATERIALS TO  
BE RETURNED AFTER  
CLASS

請勿吸煙, 勿  
用火柴或蠟燭  
CIGARETTES, MATCHES  
AND CANDLES ARE  
FORBIDDEN IN THIS ROOM





# Integrative Practice IV – Adopting multi-tasks for both analytic and holistic assessment

- Requires a major **rethinking of the assessment methods** that we used to practice
- Assessment should be **authentic to the discipline**
- Assessment tasks should **foster learning**
- Requires multi-tasks created for **more holistic and complex outcomes**
- Grading should be integration of both holistic as well as analytic

## Examples:

CLE (Putonghua Section) – adopted multi-tasks for language learning

CCA Dept (Visual Arts) – adopted one major task on product assessment and 5 sub-tasks on process assessment

## Integrative Practice V - Focusing on integration of professional knowledge, skills and values performed in contexts

- This is a **curriculum vision** in course design
- A **whole person development** approach
- Outcomes are **integrated for broad learning** (broader conception of competencies)
- Design and select **key tasks** central to the profession
- Needs **support** from the teaching staff, the students, all the stakeholders

### Example:

CHI Dept – *Pilot tutor integrated knowledge, skills and values to design activities and assessment tasks on “Chinese creative writing”*

# Integrative Approach VI - Completing the assessment

## “feedback loop” through piloting courses on a small scale

- **OBL Piloting** refers to rehearsing the process of information-based improvement on OBL course design
- **Pilot tutors** can experience the benefits of the process themselves
- The **piloting process** refers to:
  - - how to create meaningful learning outcomes statements
  - - how to incorporate them into curricular design
  - - how to select appropriate content
  - - how to deliver specific teaching practices
  - - how to design an assessment system to evaluate student learning
  - - how to gather evidence during the course of teaching that the learning outcomes are being achieved

# Integrative Approach VI - Completing the assessment

## “feedback loop” through piloting courses on a small scale

- The assessment “feedback loop” refers to:
  - Identifying a learning problem
  - Gathering evidence related to the problem
  - Using this evidence to help formulate a solution
- Through **action research**, many pilot tutors have been collecting data to complete the assessment feedback loop

### Examples:

*Pilot course tutors in HKIEd use a number of data collection strategies: rating and rank-order preference scales, classroom observations, video and audio recordings, teaching plans, students' assignments, worksheets, reflective journals, interviews, etc.*

# Integrative Practice VII – Launching staff development programmes to include generic seminars and individual consultations

- The OBL Unit in LTTC has been launching a series of **generic outcome seminars and workshops** as well as professional support on implementation of OBL courses
- The OBL Unit in LTTC has proactively offered **Departmental and OBL Champions' workshops** to introduce OBL concepts prior to their course designs
- The OBL Unit in LTTC has worked with **individual staff or team** of staff **on a consulting basis** to cater for their needs on applying outcome-based concepts and techniques

## Examples:

Currently, all academic departments and two centres (for Languages and General Education) have participated in the OBL development.





# HKIEd's Institutional Learning Outcomes ILOs (7 Generic Outcomes)

- 1. Problem Solving
- 2. Critical and Reflective Thinking
- 3. Creative and Critical Thinking
- 4. Ethical Understanding and Decision Making
- 5. Effective Communication
- 6. Social Interaction
- 7. Global and Multi-cultural Perspective

# Some difficulties to overcome:

- **A change of mindset** - The key word in enabling this change is not to “think,” but to “do.” This applies to both academic staff (as teachers) and students (as learners).
- **Solely mapping disciplinary outcomes against general competencies** - Ever since our Institute formulated 7 generic outcomes (regarded as general competencies) for students, some academic departments have tempted to map their disciplinary aims and content against these areas of general competence
- **Irrelevance in course design** - Isolating the development and assessment of such competencies from the natural contexts relevant to the course that students are taking will affect the teacher preparation programme
- **Lack of Integration of theory and practice in implementation** .

- To this author, both “intoxicated with” and “drifting away from” the teaching, learning and assessment of general competencies (generic outcomes) should be avoided.
- It is important, therefore, to see how academic teaching staff can strike a balance between the two practices in their course design, rather than integrating the **general** and the **subject-specific** competencies.
- Our OBL Unit supports many types of integrative practices for our academic teaching staff during the piloting process of OBL courses.

# Development of CILOs – a collaboration of General Education colleagues with the OBL Team





- Biggs, J., & Tang, C. (April 2007). *What is it, Why is it, How do we make it work?* [On-line]. Available from: [http://www.hku.hk/caut/new1/documents/OBTL\\_what\\_why\\_how.pdf](http://www.hku.hk/caut/new1/documents/OBTL_what_why_how.pdf)
- Ewell, P. (March, 2006). *Applying student learning outcomes concepts and approaches at Hong Kong Higher Education Institutions: Current status and future directions – Second Study Report* submitted to UGC.
- Hubball, H., et. al, (2007). Supporting the implementation of externally generated learning outcomes and learning-centred curriculum development: An integrated framework. *New Directions for Teaching and Learning*, no. 112, winter issue.
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